

## **Report of the Director of Finance to the meeting of the Corporate Overview & Scrutiny Committee to be held on 10th July 2019.**

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### **Subject:**

#### **Qtr. 1 Finance Position Statement for 2019-20**

#### **Summary statement:**

This report provides Members with an overview of the forecast financial position of the Council for 2019-20.

It examines the latest spend against revenue and capital budgets and forecasts the financial position at the year end. It states the Council's current balances and reserves and forecasts school balances for the year.

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#### **Portfolio:**

**Leader of the Council and Corporate**

**Overview & Scrutiny Area:  
Corporate**

# FIRST QUARTER FINANCIAL POSITION STATEMENT FOR 2019-20

## 1.0 INTRODUCTION

This report is the first monitoring report presented to Members on the Council's 2019-20 financial position. It provides an early indication of the revenue and capital financial position of the Council at the 31st March 2020.

The report covers

- The forecast outturn of the Council's revenue budget including management mitigations where issues have been identified.
- The delivery of 2019-20 approved budget savings plans.
- A statement on the Council's reserves including movements in the first quarter.
- An update on the Capital Investment Plan.
- An update on Council Tax and Business Rates collection.

## 2.0. MAIN MESSAGES

### Revenue Budget

- 2.1 Based on a projection at May 31st 2019, the Council is forecast to overspend the £359.9m net revenue budget (£1.123bn gross budget) by £1.9m.

	Gross Expenditure			Gross Income			Net		
	Budget £m	Forecast £m	Variance £m	Budget £m	Forecast £m	Variance £m	Budget £m	Forecast £m	Variance £m
Health and Wellbeing	229.4	229.1	-0.3	-118.0	-118.0	0.0	111.4	111.1	-0.3
Children's Services	468.7	475.6	6.9	-374.0	-373.0	1.0	94.7	102.6	7.9
Department of Place	118.1	118.6	0.5	-54.6	-55.3	-0.7	63.5	63.3	-0.2
Corporate Resources	223.0	221.9	-1.1	-179.7	-178.6	1.1	43.3	43.3	0.0
Chief Executive	4.2	4.2	0.0	-0.2	-0.2	0.0	4.0	4.0	0.0
Non Service Budgets	6.9	6.9	0.0	-0.8	-0.8	0.0	6.1	6.1	0.0
General Fund	72.5	68.3	-4.2	-35.6	-36.9	-1.3	36.9	31.4	-5.5
<b>Total Council</b>	<b>1,122.8</b>	<b>1,124.9</b>	<b>2.1</b>	<b>-762.9</b>	<b>-762.8</b>	<b>0.1</b>	<b>359.9</b>	<b>361.8</b>	<b>1.9</b>

- 2.2 Contained within the overspend, there are however some significant variances (above + or - £0.3m) to plan as outlined below.

- 2.3 Children's Services are forecast to overspend the £94.7m net expenditure budget by £7.9m. This is due to an £8.0m forecast overspend on Children's Social Care linked mainly to increasing numbers of Looked After Children (LAC) and Children requiring support.

- 2.4 There were 1,015 LAC at the end of September 2018 and this number has increased by 18% to 1,200 at the 31<sup>st</sup> of May 2019, with a forecast increase to 1,400 by the 31<sup>st</sup> of March 2020.

	15-16	16-17	17-18	18-19	May 2019 Current numbers	Forecast Numbers at year end
Looked After Children	874	931	960	1,053	1,200	1,400
Children in Permanent Arrangements	617	623	613	617	614	633
<b>*Total</b>	<b>1,491</b>	<b>1,554</b>	<b>1,573</b>	<b>1,670</b>	<b>1,814</b>	<b>2,033</b>

\*Average numbers unless otherwise stated

- 2.5 The main variances that result from the projected increase in LAC numbers are;
- An overspend of £3.9m on the £11.8m external purchased placements budget.
  - A £1.9m overspend on the £13.2m Social Work budget due mainly to higher workloads, and the continued use of agency staff due to a shortage of staff.
  - A £1.2m overspend on the £18.7m Fees and Allowances budget paid to Foster Carers and Special Guardians amongst others. Use of fostering and special guardianship is cost effective, but rising volume in placements will generate additional cost.
  - A £0.8m overspend on the £5.9m Through and After Care services budget due to the need to provide accommodation cost for young people.
- 2.6 Internal residential homes are also forecast to overspend the £4.8m net budget by £0.4m due mainly to use of agency staff and premises costs.
- 2.7 The Children with Disabilities service is also forecast to overspend the £3.9m net budget by £0.3m due to an assessment that only £0.1m of a £0.4m agreed saving will be delivered.
- 2.8 The above pressures are partly offset by a one off underspend on the Targeted Early Help service of £0.3m.
- 2.9 The 2019-20 budget includes £2.4m of additional investment for Looked After Children to help address additional Purchased Placement costs; £1.0m was also provided for additional Social Worker Pay, and £0.6m for new Social Worker Posts to help manage higher workloads and reduce staff turnover. Additionally, £1.5m was allocated as an Ofsted Inspection contingency on top of amounts provided for prices and demographic growth.
- 2.10 Furthermore, the Council also allocated a one off £6.5m Children's Investment Fund to help respond to the pressures in Children's Social Care.
- 2.11 The above budget increases will not however be sufficient to cover the additional Looked After Children numbers expected by Children's Social Care, resulting in the forecast overspend.
- 2.12 Additionally, Children's Social Care are having a recruitment drive to increase the number of permanent Social Workers to improve the service and reduce the number of Agency staff. The service will also continue to implement the agreed Ofsted improvement plan.
- 2.13 Regarding budget savings, Children's Services are on track to deliver £5.8m of the £6.1m of budget savings largely as a result of implementing the £5.7m Targeted Early Help saving in 2018-19. The main forecast underachieved saving relates to respite care £0.3m. The service will review the deliverability of the saving.
- 2.14 The Travel Assistance service provided to Children and Adults Service users with assessed needs, and delivered by the Passenger Transport Service within the Department of Place is also forecast to overspend by £4.8m due to undelivered savings. Corporate contingencies had been used to offset the undelivered savings pending an independent review of deliverability.

- 2.15 This review has now completed, and has found that £2.5m is deliverable by 2021-22. Contingencies will be used to offset the underachievement in 2019-20, and the remaining outstanding saving has been factored into the Medium Term Financial Plan so it can be addressed as part of the 2020-21 budget planning process.

The above forecast overspends in Children's Services and Travel Assistance are however partly offset by the following forecast underspends.

- 2.16 The General Fund which provides budgets for the West Yorkshire Combined Authority, Capital Financing, and contingencies amongst others is forecast to underspend by £5.4m due to;
- £3.4m of Corporate contingencies
  - £1.3m of remaining one off VAT refund
  - £0.8m of other underspends
- 2.17 Contained within the General Fund is £6.1m of the £6.5m Children's Investment Fund (£6.1m 2019-20, £0.4m 2020-21) which is forecast to be fully committed. Currently £2.8m has been allocated to help Children's Services, however it is likely that there will be further calls on the fund during the year and any remaining balance at year end will be transferred to a reserve to support work in 2020-21.
- 2.18 The Department of Place is also forecast to underspend the £63.5m net expenditure budget by £0.2m, and deliver £3.2m of the planned £3.5m budget savings.

The main budget variances include

- A £0.6m overspend in Sports and Culture linked to delays in proposed restructure Libraries, Museums and Galleries (£0.4m) and a £0.2m overspend on Sports Facilities.
  - The delays in the proposed restructures are mainly due to complex on going trade union negotiations; extension to the staff consultation period and Management team absences. The service is currently considering mitigations for these.
  - Sports Facilities have budgeted savings of £0.2m and a budget recovery plan of £0.5m following the overspend last year. The savings will be met in full, however the service is reporting a revision to the profiling of the budget recovery plan. The overspend is not expected to recur in 2020-21.
  - The overspend in Sports and Culture is offset by a £0.6m forecast underspend in Uniformed Services linked mainly to higher parking revenues.
  - All other services are broadly forecast to end the year as budgeted.
- 2.19 The Department of Health and Well-Being is forecast to underspend the £111.4m net expenditure budget by £0.3m, and deliver the £1.6m of Demand Management savings and £3.1m of Public Health savings.

2.20 Corporate Resources is also forecasting a balanced position in respect of the £43.3m net budget and deliver £1.8m of the £2.4m of budgeted savings as planned. The main variances are outlined below.

- Estates and Property Services are forecast to overspend the £12.6m net budget by £0.6m mainly due to on-going structural pressures in Architectural Services and Building Services (£0.5m), and income shortfalls in Estates Operational & Investment (£0.6m), offset by other underspends across the department.
- The £0.5m forecast overspend in Architectural Services and Building Services is due to lower workloads resulting from a smaller capital programme; partial achievement of planned restructure savings and delayed running cost savings linked to the late closure of Richard Dunn Centre and Queensbury Pool. The Building Services restructure is due to complete soon.
- The £0.6m forecast income shortfall in Estates Operational Investments is linked to underachieved savings (£0.275m) that were planned to be delivered by expanding the Investment estate, and lower rental income from the existing estate. In respect of investment property, a review is to be undertaken which will look at taking a new strategic approach.
- The overspends outlined above are offset by underspends across the rest of the department.

## Savings Tracker

- 3.1 The combined budget savings of £22.0m in 2019-20 brings the total savings the Council has had to approve in the eight years following the 2010 Comprehensive Spending Review (CSR) to £278.2m.
- 3.2 The 2019-20 budget includes £16.1m of new budget reductions, however £5.9m of prior year underachieved savings have carried forward into 2019-20, meaning that £22.0m of savings will need to be delivered in 2019-20.
- 3.3 In tracking progress made against each individual saving proposal, £16.0m of the £22.0m is forecast to be delivered, leaving £6.1m that is forecast not to be delivered.

	Prior year underachieved Savings outstanding at 31/3/19	2019/20 New Savings	Total Savings 2019/20	<b>Forecast Variance 2019/20</b>	Total Savings 2020-21 <sup>1</sup>
Health & Wellbeing	0.0	4.7	4.7	<b>0.0</b>	11.6
Children's Services	0.0	6.1	6.1	<b>0.3</b>	1.0
Place	0.7	2.8	3.5	<b>0.3</b>	3.4

<sup>1</sup> Additional budget savings will be required in line with the Medium Term Financial Plan.

Corporate Resources	0.4	2.0	2.4	<b>0.6</b>	0.7
Chief Executives Office	0.0	0.1	0.1	<b>0.0</b>	0.0
Travel Assistance	4.8	0.0	4.8	<b>4.8</b>	0.0
General Fund	0.0	0.5	0.5	<b>0.0</b>	0.5
Total	5.9	16.1	22.0	<b>6.1</b>	17.2

- 3.4 Although the forecast underachieved savings remain high, they are lower than the last 3 years.

	Underachieved Savings £ms
2013/14	4.4
2014/15	2.3
2015/16	4.9
2016/17	7.9
2017/18	22.6
2018/19	13.4
2019/20	6.1

- 3.5 The £6.1m of forecast underachieved savings are largely due to the £4.8m Travel Assistance Saving which has been subject to a review, and will be addressed as part of the 2020-21 budget planning process.
- 3.6 The other forecast underachieved savings are not expected to recur in 2020-21, and have not been factored into the Medium Term Financial Plan/ 2020-21 budget planning process.

## Reserves

- 4.1 At 31st May reserves stand at £207.3m (Council £180.1m and Schools £27.2m).
- 4.2 Net movements in reserves have led to a £1.5m decrease in total reserves from £208.8m at 1 April 2019 to £207.3m at 31st May 2019. At 31st May 2019 unallocated reserves stand at £10.3m.

	Closing Balance 2017-18 £m	Closing Balance 2018-19 £m	Opening Balance 2019-20 £m	Net Movement	Balance as at 31 <sup>st</sup> May 2019 £m
Council reserves	127.8	181.6	181.6	-1.5	180.1
Schools Delegated budget	25.2	27.2	27.2	0.0	27.2
Total	153.0	208.8	208.8	-1.5	207.3

- 4.3 The £1.5m net decrease in reserves include:

### Releases from

£6m from Transitional & Risk Reserve per 2019-20 Budget Report to fund Children's Investment Fund and budget gap  
£735k from Children's Services Programme Support reserve  
£545k from UC Admin Reserve (Universal Credit roll out)  
£310k from Cricket Pitch Refurbishment Reserve  
£222k from Health Integration Reserve  
£103k from the VAT refund reserve to support Financial Services  
£46k from Social Work Improvement Fund

Transfers to

£6.5m to the Financing Reserve as a result of the change to the Minimum Revenue Provision policy for Capital Financing (Appendix G of the 2019-20 Budget Report)

Appendices 1&2 outline Council and schools reserves.

## School Balances

- 4.4 The table below shows that School Reserves (including Schools Contingencies) position as at 31st of March 2019. Schools do not report their quarter one financial position for 2019-20 until the end of July 2019.

	Balance 1 <sup>st</sup> April 2018		Balance 31 <sup>st</sup> March 2019		Movement	
	Nos	£000	Nos	£000	Nos	£000
Nursery	7	854	7	651	0	203
Primary	100	6,694	84	7,648	16	(954)
Secondary	7	(1,538)	7	(509)	0	(1,029)
Special	4	654	4	969	0	(315)
Pupil Referral Units (PRU)	7	457	6	432	1	25
<b>Subtotal</b>	<b>125</b>	<b>7,121</b>	<b>108</b>	<b>9,191</b>	<b>17</b>	<b>(2,070)</b>
School Contingency		12,721		17,541	0	(4,820)
Other Activities		708		544	0	164
<b>Total</b>	<b>125</b>	<b>20,550</b>	<b>108</b>	<b>27,276</b>	<b>17</b>	<b>6,726</b>

- 4.5 The gross value of total surpluses held at 31st of March 2019 is £12.9m (vs £9.4m at March 2018). The gross value of deficits is £3.7m (5 Schools) (vs £3.3m at March 2018).

- 4.6 The main concern is Hanson Secondary where the deficit balance increased from £3m to £3.6m in 2018-19, and is expected to increase further in 2019-20. The Council is working with the school, the Department for Education and the Regional Schools Commissioner to identify options to resolve the issues.

- 4.7 In setting the 2019-20 Schools Budget, £2.9m of the School Contingency balance of £17.5m was allocated to support the overall schools budget from April 2019 with the rest to support future year school budgets.

## Capital Expenditure

- 4.8 The profiled resource position for 2019-20 for the Capital Investment Plan (CIP) stands at £554.6m. To the end of May there has been total spend of £9.1m. A summary by service is shown below with a detailed monitor in Appendix 3.

Scheme Description	Approved by Exec 2019-20	Changes	Re profile Budget 2019-20	Spend 31 May 19	Budget 20-21	Budget 21-22	Budget 22-23	Total
	£m	£m	£m	£m	£m	£m	£m	£m
Health and Wellbeing	1.7	2.6	4.3	0.5	8.3	3.1	0	15.7
Children's Services	31.5	-6.7	24.8	3.7	21.4	4.3	0.3	50.8

Place - Economy & Development Services	13.9	3.2	17.1	1.0	29.5	8.8	6.0	61.4
Place - Planning, Transport & Highways	30.1	0	30.1	0.5	26.6	50.1	107.2	214.0
Place - Other	14.2	-2.1	12.1	2.5	7.5	8.9	4.7	33.2
Corp Service – Estates & Property Services	7.8	-0.8	7.0	0.9	3.0	0.1	0	10.1
<b>TOTAL - Services</b>	<b>99.2</b>	<b>-3.8</b>	<b>95.4</b>	<b>9.1</b>	<b>96.3</b>	<b>75.3</b>	<b>118.2</b>	<b>385.2</b>
Reserve Schemes & Contingencies	47.3	-21.4	25.9	0.0	48.4	42.4	52.7	169.4
<b>TOTAL incl Reserve Schemes &amp; Contingencies</b>	<b>146.5</b>	<b>-25.2</b>	<b>121.3</b>	<b>9.1</b>	<b>144.7</b>	<b>117.7</b>	<b>170.9</b>	<b>554.6</b>

4.9 The latest Capital Investment Plan was set as part of the 2019-20 budget (Full Council, 21 February) and £503.5m of spend was approved in total. The Plan has been updated with the carry forward from 2018-19 and additional funding allocations. Also schemes have been reprofiled between years to better reflect the year of spend.

4.10 Overall there has been an increase in the budget of £51.1m to £554.6m. This relates to:

- £11.2m of 2018-19 additional underspend carried forward into future years.
- £8.5m of new schemes, the main ones being School Capital Programme and Highways Maintenance Fund. All are grant funded schemes.
- £2.5m removed from 2018-19 CIP as scheme now included within the Sports Pitches Strategy.
- £33.9m of additional spend on current schemes already included in the Capital Plan. One of the main schemes is the Disabled Housing Facilities Grant (DFG). The increase in the DFG spend is due to an increase in the government grant such that we have a 2019-20 budget of £5.5m all of which is capital grant (no corporate resources). Also West Yorkshire Transport Funded schemes have had additional funding of £31.2m allocated to them.

4.11 Although the total budget to 2022-23 has increased, there has been a £25.2m reduction to the 2019-20 Budget. This is made up of:

- £1.2m of 2018-19 underspend added to 2019-20.
- £9.1m of new schemes, the main ones being School Capital programme and Highways Maintenance Fund, and additional spend on current schemes within the Programme.
- £1.4m removed from 2019-20 CIP as funding no longer required.
- £34.1m of 2019-20 Budget re-profiled into future years.

4.12 Profiling the capital spend between financial years is a key challenge to ensure that the Council borrows at the most cost effective time. £34.1m of Budgets have been re-profiled into future years and Service managers are in the process of reviewing the profiled spend on their capital schemes but further work is required to ensure accurate profiling of the capital spend over the next four years.

## New Capital Schemes

4.13 The Project Appraisal Group (PAG) has considered the following capital bids and recommends their approval by Executive for inclusion in the Capital Investment Plan (CIP).



**Silsden Primary school** – the scheme was approved as part of the 2016-17 Capital Investment Plan. Additional funding of £1.9m is required to complete the construction of the new Primary school. This will be funded by the reallocation of Basic Needs grant funding to the scheme.

**The Moors Strategic Investment property acquisition** – Note the decision to purchase this investment under Article 14.20.3 .

**Shearbridge Depot** - £0.1m to replace the fencing and carry out resurfacing of the yard at the Depot to improve security and meet health and safety requirements. The works will be funded from the general contingency budget.

**Fleet Management IT Software** - £0.039m for new software to upgrade the Council's fleet management and DVLA Licence checking systems. The works will provide increased functionality to ensure that the Council's vehicle fleet operates safely and cost efficiently and will be funded from the general contingency budget.

**Keighley Transfer Loading Station upgrade to electrics** - £0.034m to upgrade the electrical systems at Keighley Transfer Loading Station which will enable the use of already purchased compactor skip units. The additional compactor skips will increase efficiency, meet health and safety requirements and be more cost effective as additional vehicle hire will no longer be necessary. The electrical works will be funded from the general contingency budget.

**Forster Square Station** – Approval to commence procurement for the Forster Square Station project which has grant funding from the West Yorkshire Combined Authority (WYCA) Transport Fund of £17.3m.

- 4.14 The following scheme has already been approved by Executive and has now been reviewed by PAG.

**Wyke Manor Sports Facilities** – the Executive on the 11<sup>th</sup> June 2019 approved the Districts Sports Pitches Investment Plan. This is currently a £15m programme included in reserve schemes and will be provided as a hierarchy of three types of facility provision – three District Hubs, Local sports Hubs and individual pitch and site improvements.

A planned and phased approach to the investment is required to meet any current unmet demand and ensure that any future projected demand shortfalls will be met to mitigate any further significant pressure on existing sports pitch and ancillary facilities provision. The Wyke Community Sports Hub is the first scheme that has been identified and this has an estimated budget of £5.523m and will be funded by a mixture of capital receipts, grants and corporate resources.

## **Council Tax and Business Rates Collection**

- 6.1 Regarding Council Tax and Business Rates, the Council will receive in 2019-20 its budgeted shares. Any variance from the budget to the outturn is carried forward into 2020-21, so only impacts on next financial year. However, no significant variance is forecast for Council Tax or Business Rates. Collection rates for Business Rates at the end of May were 23.87% (23.44% at May

2018), and 18.05% (18.07% at May 2018) for Council Tax.

6.2 At the end of 2018-19 there was a projected £1.5m surplus on the Leeds City Region business rate pool retained growth element, of which £250k is Bradford's share.

6.3 The joint committee has now been disbanded, but the recommendation of the Leaders of the Councils that formed the Leeds City Region Pool, are that the surplus be used for the following.

- 2019-20 Leeds City Region Secretariat £620k
- 2019-20 Combined Authority Transport Fund £696k
- 2019-20 WYCA China/India Desk £150k

6.4 Given the surplus remains a projection at this stage, it is recommended that the decision as to how to commit the final surplus is delegated to the Director of Finance in consultation-with the Leader of Council and Portfolio Holder.

## **7.0 RISK MANAGEMENT**

- The Financial risks of future known and uncertain liabilities are being addressed through contingencies and provisions outlined in this report.
- The Council's risk register has been provided in the 2018-19 Finance Outturn report.

## **8.0 LEGAL APPRAISAL**

- This report is submitted to the Executive in accordance with the Budget and Policy Framework Procedure rules

## **9.0 OTHER IMPLICATIONS**

### **9.1 EQUALITY & DIVERSITY**

None

### **9.2 SUSTAINABILITY IMPLICATIONS**

None

### **9.3 GREENHOUSE GAS EMISSIONS IMPACTS**

None

### **9.4 COMMUNITY SAFETY IMPLICATIONS**

None

### **9.5 HUMAN RIGHTS ACT**

None

### **9.6 TRADE UNION**

None

## **9.7 WARD IMPLICATIONS**

None

## **9.8 IMPLICATIONS FOR CORPORATE PARENTING**

None

## **9.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT**

None

## **10.0 NOT FOR PUBLICATION DOCUMENTS**

None

## **11.0 RECOMMENDATIONS**

### **That the Corporate Overview & Scrutiny Committee**

- Review and comment on the Qtr 1 Finance Position Statement for 2019-20

## **12.0 APPENDICES**

Appendix 1 Reserves Statement as at 31<sup>st</sup> May 2019

Appendix 2 Service Earmarked Reserves as at 31<sup>st</sup> May 2019

Appendix 3 Capital Investment Plan

## **13.0 BACKGROUND DOCUMENTS**

- 2019-20 Finance Position Statement – Executive 9<sup>th</sup> July 2019
- Qtr 4 Finance Position Statement 2018-19 – Executive 2<sup>nd</sup> April 2019
- Recommendations from the Executive – Budget 2019-20 – Council 21<sup>st</sup> Feb 2019
- Qtr 3 Finance Position Statement 2018-19 – Executive 5<sup>th</sup> February 2019
- Qtr 2 Finance Position Statement 2018-19 – Executive 6<sup>th</sup> November 2018
- Qtr 1 Finance Position Statement 2018-19 – Executive 10<sup>th</sup> July 2018
- Annual Finance and Performance Outturn Report 2017-18 Executive 10<sup>th</sup> July 2018
- Medium Term Financial Strategy 2019-20 2022-23 Executive Report 10<sup>th</sup> July 2018

## Reserves Statement as at 31st May 2019

## Appendix 1

	Opening Balance £000	Movement in 2019-20 £000	Closing Balance £000	Comments
<b>A. Reserves available to support the annual revenue budget</b>				
Unallocated Corporate Reserves	10,300	0	10,300	
<b>Total available Unallocated Corporate Reserves</b>	<b>10,300</b>	<b>0</b>	<b>10,300</b>	
<b>B Corporate Earmarked Reserves to cover specific financial risk or fund specific programmes of work.</b>				
ESIF - STEP	241	0	241	Funding to support young and disadvantaged people into employment
Exempt VAT	2,000	0	2,000	Amount set aside to meet the estimated cost of VAT that the Council would not be able to recover should it exceed its partial exemption limit.
Trade Waste VAT refund	103	-103	0	£120k per annum to be used in 2015-16 onwards to contribute towards the cost of Financial Services.
PFI credits reserve	490	0	490	Funding to cover outstanding potential Building Schools for the Future liabilities.
Insurance	1,775	0	1,775	To mitigate and smooth the impact of any future increases in insurance premiums.
Industrial Centres of Excellence	1	-1	0	
Single Status	23	0	23	To cover any residual implementation of Single Status costs.
Better Use of Budgets	789	0	789	To cover deferred spend on priority work from 2016-17.
Economic Partnership Reserve	157	0	157	To pump prime initiatives linked to the Council's Producer City programme
Regional Growth Fund	4,222	0	4,222	The Council's revenue match funding for the Regional Growth Fund
Regional Revolving Investment Fund	625	0	625	Money set aside in 2013-14 carried forward to meet the Council's commitment to the Regional Revolving Investment Fund.
Discretionary Social Fund	1,622	0	1,622	To fund a replacement local welfare scheme following the government ending its Local Welfare Assistance grant programme at 31 March 2015.
Transitional and Risk Reserve	16,759	-6,006	10,753	To help fund Transitional work, and cover risks.
Dilapidation & Demolition	1,388	0	1,388	At the end of a lease on a building, the Council will be liable for any dilapidations of the building. The Council also plans some demolition work.
Health Integration Reserves	222	-222	0	Available to fund projects that lead to greater integration between the

	Opening Balance £000	Movement in 2019-20 £000	Closing Balance £000	Comments
Match Fund Basic needs Grant	700	0	700	Council and its Health partners.
Strategic Site Assembly	698	0	698	
Implementation Reserve	2,557	0	2,557	
				To fund Projects associated with delivering 2017-18 savings plans.
Insurance Risk	1,893	0	1,893	Reduced Insurance provision, increased reserve.
NDR Volatility Reserve	2,735	0	2,735	Additional S31 grant to offset NDR deficit resulting from govt policy
Council Tax Reserve	575	0	575	To be used in 2018-19
Redundancy Provision	5,430	0	5,430	To provide for the costs of future redundancies
Review of Council's MRP Policy	10	0	10	Professional advice on MRP policy
Review of Council's Pension Guarantees	4	0	4	
Leeds City Region WYTF	421	0	421	Contribution to WY Transport Fund
Leeds City Region Economic Development	402	0	402	
Financing Reserve	47,401	6,520	53,921	MRP policy changed to annuity method. The reserve to be used to fund higher MRP costs in future years.
Financing Reserve 2019/20	1,000	0	1,000	
Markets Compensation	360	0	360	
Finance Works Reserve	56	0	56	
<b>Sub Total</b>	<b>94,659</b>	<b>188</b>	<b>94,847</b>	
<b>C. Reserves to support capital investment</b>				
Renewal and replacement	5,137	0	5,137	
Markets	390	0	390	Cumulative Market trading surpluses to be re-invested in maintaining market buildings throughout the district.
<b>Sub total</b>	<b>5,527</b>	<b>0</b>	<b>5,527</b>	
<b>D. Service Earmarked Reserves</b>	<b>37,424</b>	<b>-866</b>	<b>36,558</b>	See Appendix 2
<b>E. Revenue Grant Reserves</b>	<b>18,636</b>	<b>-782</b>	<b>17,854</b>	
<b>F General Reserves</b>				
General Fund	15,000	0	15,000	The GF balance acts as a necessary contingency against unforeseen events. The balance at 31st March represents a minimum of 2.5% of the Council's budget requirement in line with council policy and the general advice of External Auditors.
Schools delegated budget	27,276	0	27,276	Represents in the main balances held by schools as part of delegated budget responsibility. These balances are <b>not</b> available for Council use but are balances attributable to individual schools.

	Opening Balance £000	Movement in 2019-20 £000	Closing Balance £000	Comments
Sub Total General Fund Reserve & School balances	42,276	0	42,276	
Grand total	208,822	-1,460	207,362	

## Departmental Earmarked Reserves Statement at 31st May 2019

	Opening Balance £000	Movement in 2019-20 £000	Latest Balance £000	Comments
<b>Adult and Community Services</b>				
Supporting People	754	0	754	Funding to support invest to save projects
Integrated Care	838	0	838	NHS and Council monies used to support ring fenced projects and integration of health and social care
Great Places to Grow Old	232	0	232	Funding to cover management and staffing costs linked to the transformation of services for older people.
Care Act Reserve	368	0	368	To support the implementation of the Care Act
Public Health	59	0	59	
<b>Total Adult and Community Services</b>	<b>2,251</b>	<b>0</b>	<b>2,251</b>	
<b>Children Services</b>				
BSF Unitary Charge	7,852	0	7,852	These reserves are being built up to ensure that in the future there is sufficient money available to meet the cost of BSF annual contract payments when the PFI grant the Council receives reduces
BSF Unitary Charge Phase 2	5,747	0	5,747	See above
Travel Training Unit	331	0	331	
Early Help Enabler Support	397	0	397	To help support Early Help programme
Early Help Workforce Development	34	0	34	
Retail Academy (Skills for Employment)	338	0	338	Skills for work
Prevention & Early Help	500	0	500	
SEND Inspection Resource	194	0	194	
One Workforce Reserve	641	0	641	
Creative Skills	187	0	187	
ICE Advanced Skills	105	0	105	
Training Work Programme (Skills for Work)	663	0	663	Skills for Work
<b>Total Children</b>	<b>16,989</b>	<b>0</b>	<b>16,989</b>	
<b>Department of Place</b>				
Marley pitch replacement	106	0	106	To provide match funding under the terms of grants given to maintain Sports and Leisure venues across the District
City centre regeneration	51	0	51	
Customer Service Strategy	46	0	46	Non recurring investment to be used to fund the Customer Service Strategy.

	Opening Balance £000	Movement in 2019-20 £000	Latest Balance £000	Comments
Taxi Licensing	499	0	499	Statutory requirement to set aside any taxi licensing surplus when setting future fees.
Theatres Box Office	346	0	346	
Cricket Pitch Refurbishment	310	-310	0	
Culture Service Transition	76	0	76	To cover costs associated with modernising the service and adopting a different service delivery model.
HLF Building Maintenance	10	-10	0	A condition of the HLF grant is that an asset management programme is in place to maintain Manningham Library to a specified standard.
Torex	10	0	10	To address e-Govt targets and improve service delivery.
Saltaire Tourist Information Centre	15	0	15	
Culture Company	73	0	73	Help create a Culture Company
Gym Equipment	133	0	133	To fund replacement gym equipment in Sports Facilities
Museum Restoration	76	0	76	
Council Housing Reserve	790	0	790	To meet future costs associated with later stages of the affordable housing programme
Housing Development Programme	75	0	75	Fee income generated to be used to subsidise the delivery of projects in future years.
Bradford District Improvement District	9	0	9	
HMO Licencing Scheme	383	0	383	
VCS Transformation Fund	362	0	362	
Tree & Woodland Planting Fund	76	0	76	
City Park Sinking Fund	812	0	812	Funding set aside to meet the future maintenance costs of City Park.
European Structural Investment Programme	1,463	0	1,463	Match funding for ESIP
Empty Rates Relief Scheme	500	0	500	Supporting Business Growth
Private Housing Rented Option	200	0	200	To undertake a feasibility study for a Social lettings Agency.
Homelessness prevention	283	0	283	To fund initiatives to prevent Homelessness.
District Tenants Federation	30	0	30	Funding committed to provide support to District Tenants Federation
Clergy House/Jermyn Court	88	0	88	Set aside for Clergy House/Jermyn Court
Cold Weather Calculator	11	0	11	Licence costs over several years
Fresh Start	412	0	412	Housing project focussing on offenders
Complex Needs Project	280	0	280	Project to support hard to place vulnerable homeless people



	Opening Balance £000	Movement in 2019-20 £000	Latest Balance £000	Comments
B&B Emergency Contingency	261	0	261	
Housing Options IT System	173	0	173	Housing I
PT&H Local Plan	216	0	216	To complete the local plan
PT&H Local Plan Transport Modelling	250	0	250	To complete the local plan
Ad:venture & community enterprise Reserve	83	0	83	
Economic Strategy Reserve	186	0	186	
Bereavement Strategy	91	0	91	
Housing Development Growth Fund	500	0	500	
Well England Reserve	100	0	100	
<b>Department of Place</b>	<b>9,385</b>	<b>-320</b>	<b>9,065</b>	
<b>Corporate Resources</b>				
Schools Traded HR Reserves	147	0	147	To mitigate the risk of changes in customer base.
Workforce Development	122	0	122	Changing the organisation - vision & values, recruitment & selection, development of managers, performance management, leadership & succession planning.
District Elections	208	0	208	To smooth the cost of District Elections over a four year period.
Non Council Events programme	10	0	10	To support events put on by non-Council.
Community Support and Innovation Fund	322	0	322	To support community led service provision and investment in initiatives that engage with vulnerable people.
Subsidy Claim	600	0	600	Contingent support set aside to address the fluctuations in the subsidy claims.
Revs & Bens Recovery Costs	211	0	211	
ICT Programmes Budget	4,951	0	4,951	To fund future ICT projects
UC Admin Reserve	546	-546	0	To help cover the cost of the implementation of universal credit administration.
Additional cost of projects including legal and 3rd party costs Reserve	350	0	350	
ISG over achievement trading reserve	51	0	51	To support ISG

	Opening Balance £000	Movement in 2019-20 £000	Latest Balance £000	Comments
Bradford Learning Network (Broadband)	313	0	313	
Estates CAT Support	228	0	228	
Payroll Reserve	100	0	100	
Central Admin Estates Security	100	0	100	
Energy unit	540	0	540	To help smooth effect of price spikes.
<b>Total Corporate Resources</b>	<b>8,799</b>	<b>-546</b>	<b>8,253</b>	
<b>Total Service Earmarked Reserves</b>	<b>37,424</b>	<b>-866</b>	<b>36,558</b>	

## Appendix 3

Capital Investment Plan					Funding							
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Health and Wellbeing												
CS0237a	Great Places to Grow Old	500	0	500	0	6,000	2,638	0	0	0	9,138	9,138
CS0237b	Keighley Rd Extra Care	33	1,369	1,402	505	0	0	0	0	1,402	0	1,402
CS0237c	Keighley Rd Residential Care	89	899	988	44	0	0	0	0	988	0	988
CS0373	BACES DFG	443	537	980	0	443	443	0	0	0	1,866	1,866
CS0239	Community Capacity Grant	606	-524	82	0	1,900	0	0	1,982	0	0	1,982
CS0348	Whiteoaks Respite Centre	0	0	0	0	0	0	0	0	0	0	0
CS0311	Autism Innovation Capital Grant	0	19	19	0	0	0	0	19	0	0	19
CS0312	Integrated IT system	0	90	90	0	0	0	0	90	0	0	90
CS0352	Electric vehicle charging infrastructure	1	0	1	0	0	0	0	1	0	0	1
CS0451	The Third Place	0	250	250	0	0	0	0	250	0	0	250
Total - Health and Wellbeing		1,672	2,640	4,312	549	8,343	3,081	0	2,342	2,390	11,004	15,736
Children's Services												
CS0278	Targeted Basic Needs	22	11	33	0	0	0	0	33	0	0	33
CS0286	Outdoor Learning Centre	9	-9	0	0	0	0	0	0	0	0	0
CS0022	Devolved Formula Capital	750	0	750	1,945	0	0	0	750	0	0	750
CS0030	Capital Improvement Work	15	194	209	11	0	0	0	209	0	0	209
CS0240	Capital Maintenance Grant	1,500	0	1,500	36	0	0	0	1,500	0	0	1,500
CS0240b	Capital Maintenance Grant	2,900	470	3,370	219	0	0	0	3,370	0	0	3,370
CS0240c	School Cap Inv Prog 19-20	0	2,002	2,002	73	1,002	0	0	3,004	0	0	3,004
CS0244a	Primary Schools Expansion Progr	7,700	-2,100	5,600	227	1,429	0	0	7,029	0	0	7,029
CS0244b	Silsden Sch £7.265m Exec 12/04/16	5,588	-2,164	3,424	15	6,337	465	0	10,226	0	0	10,226
CS0244c	SEN School Expansions	2,000	363	2,363	32	3,600	0	0	5,963	0	0	5,963
CS0314	Foster Home Adaptations	1	-1	0	0	0	0	0	0	0	0	0
CS0362	Secondary School Expansion	6,135	-837	5,298	1,133	4,400	1,798	0	11,496	0	0	11,496
CS0377	LA SEN Free School	4,650	-4,650	0	0	4,650	2,000	350	7,000	0	0	7,000
CS0421	Healthy Pupil Capital Grant	220	7	227	0	0	0	0	227	0	0	227
Total - Children's Services		31,490	-6,714	24,776	3,691	21,418	4,263	350	50,807	0	0	50,807

**Capital Investment Plan**

Capital Investment Plan					Funding							
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Place - Economy & Development Services												
CS0134	Computerisation of Records	0	10	10	5	0	0	0	10	0	0	10
CS0136	Disabled Housing Facilities Grant	2,628	2,856	5,484	405	5,753	2,028	4,392	9,031	0	8,626	17,657
CS0137	Development of Equity Loans	1,468	-23	1,445	82	1,200	1,195	766	0	0	4,606	4,606
CS0144	Empty Private Sector Homes Strat	1,087	119	1,206	-71	825	825	831	0	0	3,687	3,687
CS0225	Afford Housing Prog 11-15	0	0	0	62	0	0	0	0	0	0	0
CS0308	Afford Housing Prog 15 -18	383	388	771	392	0	0	0	0	771	0	771
CS0250	Goitside	1	0	1	0	177	0	0	0	0	178	178
CS0280	Temp Housing Clergy House	0	55	55	0	0	0	0	0	0	55	55
CS0335	Bfd Cyrenians 255-257 Mnghm Ln	0	9	9	0	0	0	0	0	0	9	9
CS0084	City Park	190	2	192	0	0	0	0	0	0	192	192
CS0085	City Centre Growth Zone	1,550	170	1,720	64	4,400	0	0	0	0	6,120	6,120
CS0189	Buck Lane	60	-7	53	3	0	0	0	0	0	53	53
CS0228	Canal Road	100	0	100	0	0	0	0	0	0	100	100
CS0241	Re-use of Frmr College Builds Kghly	533	37	570	12	0	0	0	0	0	570	570
CS0266	Superconnected Cities	841	5	846	0	0	0	0	0	0	846	846
CS0446	Staithgate La Enterprise Zone Site Investigation works	0	85	85	0	0	0	0	85	0	0	85
CS0291	One City Park (fmr Tyrls)	500	0	500	0	4,300	0	0	4,800	0	0	4,800
CS0265	LCR Revolving Econ Invest Fund	1,151	-526	625	0	0	0	0	625	0	0	625
CS0345	Develop Land at Crag Rd, Shply	0	43	43	0	0	0	0	43	0	0	43
CS0363	Markets Red'mnt - City Cntr	2,815	-36	2,779	72	11,850	4,760	0	1,260	4,371	13,758	19,389
CS0363b	Markets Connectivity Project	596	0	596	0	1,000	0	0	0	0	1,596	1,596
Total - Place - Economy & Development Serv		13,903	3,187	17,090	1,027	29,505	8,808	5,989	15,854	5,142	40,396	61,392
Place - Planning, Transportation & Highways												
CS0131	Kghly Town Cntr Heritage Initi	0	151	151	0	0	0	0	151	0	0	151
CS0178	Ilkley Moor	0	14	14	0	0	0	0	14	0	0	14
CS0179	Landscape Environ Imp	0	21	21	0	0	0	0	21	0	0	21
CS0285	Strategic Development Fund	1,167	0	1,167	0	0	0	0	0	0	1,167	1,167
CS0071	Highways S106 Projects	386	-237	149	0	0	0	0	149	0	0	149

**Capital Investment Plan**

					Funding							
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0372	Countryside S106 Projects	135	-9	126	0	0	0	0	126	0	0	126
CS0091	Capital Highway Maint	4,953	51	5,004	428	0	0	0	5,004	0	0	5,004
CS0095	Bridges	0	200	200	308	0	0	0	200	0	0	200
CS0096	Street Lighting	0	132	132	1	0	0	0	132	0	0	132
CS0099	Integrated Transport	108	32	140	0	0	0	0	140	0	0	140
CS0168	Connecting the City (Westfield)	0	15	15	0	0	0	0	15	0	0	15
CS0172	Saltaire R/bout Cong& Safety Works	281	-2	279	0	0	0	0	279	0	0	279
CS0252	Measures to Support Hubs	45	0	45	0	0	0	0	45	0	0	45
CS0264	Highway to Health	0	0	0	114	0	0	0	0	0	0	0
CS0282	Highways Strategic Acquisi	0	176	176	0	0	0	0	176	0	0	176
CS0289	Local Pinch Point Fund	0	495	495	0	0	0	0	495	0	0	495
CS0293	West Yorks & York Transport Fund	11,908	-4,379	7,529	-280	4,273	30,386	93,147	135,335	0	0	133,634
CS0396	WYTF Corr Imp Projects	2,893	-2,675	218	-256	5,720	5,077	0	11,015	0	0	11,015
CS0296	Pothole Fund	0	17	17	0	0	0	0	17	0	0	17
CS0306a	Strategic Transp Infrastr Priorit	1,000	90	1,090	0	1,690	0	0	0	0	2,780	2,780
CS0302	Highways Prop Liab Redn Strat	0	97	97	0	0	0	0	97	0	0	97
CS0310	Clean Vehicle Technology Fund	3	0	3	0	0	0	0	3	0	0	3
CS0317	VMS Signage	0	39	39	0	0	0	0	39	0	0	39
CS0319	Challenge Fund	0	425	425	-212	0	0	0	425	0	0	425
CS0323	Flood Risk Mgmt	0	30	30	5	0	0	0	30	0	0	30
CS0325	Street Lighting Invest to Save	0	0	0	0	0	0	0	0	0	0	0
CS0329	Damens County Park	0	106	106	0	0	0	0	0	0	106	106
CS0332	Flood Funding	0	6	6	0	0	0	0	6	0	0	6
CS0334	Air Quality Monitoring Equip	0	9	9	0	0	0	0	9	0	0	9
CS0350	Street Lighting Invest to Save	0	312	312	0	0	0	0	0	312	0	312
CS0365	National Productivity Invest Fund	0	3	3	0	0	0	0	3	0	0	3
CS0370	LTP IP3 Safer Roads	779	840	1,619	7	0	0	0	1,619	0	0	1,619
CS0371	LTP IP3 Public Transport	0	247	247	60	0	0	0	247	0	0	247
CS0375	Sign Shop	0	19	19	0	0	0	0	0	19	0	19
CS0379	NPIF UTM	1,770	-523	1,247	178	0	0	0	1,247	0	0	1,247
CS0384	Pothole Fund 1819	0	67	67	18	0	0	0	67	0	0	67
CS0386	Cycling & Walking Schemes LTP3	0	18	18	0	0	0	0	18	0	0	18

**Capital Investment Plan**

					Funding							
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0414	LTP IP3 Safer Rds 1819 Shipley	0	17	17	1	0	0	0	17	0	0	17
CS0415	LTP IP3 Safer Rds 1819 Bfd West	0	11	11	16	0	0	0	11	0	0	11
CS0416	LTP IP3 Safer Rds 1819 Kghly	0	4	4	1	0	0	0	4	0	0	4
CS0417	LTP IP3 Safer Rds 1819 Bfd South	0	66	66	2	0	0	0	66	0	0	66
CS0418	LTP IP3 Safer Rds 1819 Bfd East	0	28	28	2	0	0	0	28	0	0	28
CS0419	IP3 Safer Rds Strat Proj 1819	0	88	88	0	0	0	0	88	0	0	88
CS0398	Bfd City Ctre Townscape Herit	475	25	500	0	1,115	845	290	2,500	0	250	2,750
CS0430	Hwys Maint Fund Oct18	0	2,553	2,553	56	0	0	0	2,553	0	0	2,553
CS0432	Steeton/Silsden Crossing	0	189	189	0	0	0	0	189	0	0	189
CS0423	Highways IT upgrade	0	83	83	0	0	0	0	0	83	0	83
CS0433	Gain Lane / Leeds Rd Jct	0	30	30	0	0	0	0	30	0	0	30
CS0450	CILS payments	0	0	0	40	0	0	0	0	0	0	0
CS0452	Potholes 1920	0	347	347	0	0	0	0	347	0	0	347
CS0453	IP3 Safer Rds 1920	0	120	120	0	0	0	0	120	0	0	120
CS0454	Area Comm ITS 1920	0	660	660	0	0	0	0	660	0	0	660
CS0434	Smart Street Lighting	4,181	0	4,181	0	13,801	13,801	13,801	15,117	30,467	0	45,584
<b>Total Place - Planning, Transportation &amp; Highways</b>		<b>30,084</b>	<b>10</b>	<b>30,094</b>	<b>489</b>	<b>26,599</b>	<b>50,109</b>	<b>107,238</b>	<b>178,854</b>	<b>30,881</b>	<b>4,303</b>	<b>214,040</b>
<b>Dept of Place - Waste, Fleet &amp; Transport</b>												
CS0060	Replacement of Vehicles	3,000	0	3,000	108	3,000	3,000	3,000	0	12,000	0	12,000
CS0063	Waste Infrastructure & Recycling	0	25	25	0	0	0	0	25	0	0	25
CS0283	Above Ground Fuel Storage	0	22	22	0	0	0	0	0	0	22	22
CS0438	Harris St Fencing	0	59	59	31	0	0	0	0	0	59	59
CS0435	Sugden End Landfill Site	856	0	856	0	1,105	0	0	0	0	1,961	1,961
<b>Total Place - Waste, Fleet &amp; Transport</b>		<b>3,856</b>	<b>106</b>	<b>3,962</b>	<b>139</b>	<b>4,105</b>	<b>3,000</b>	<b>3,000</b>	<b>25</b>	<b>12,000</b>	<b>2,042</b>	<b>14,067</b>
<b>Dept of Place - Neighbourhoods &amp; Customer Services</b>												
CS0066	Ward Investment Fund	0	35	35	0	0	0	0	0	0	35	35
CS0132	Community Hubs	0	25	25	0	0	0	0	0	0	25	25
CS0378	Cust Services Strategy	0	158	158	0	0	0	0	0	0	158	158

**Capital Investment Plan**

Capital Investment Plan					Funding							
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0359	Community Resilience Grant	0	18	18	0	0	0	0	18	0	0	18
Total Place - Neighbourhoods & Customer Services		0	236	236	0	0	0	0	18	0	218	236
Dept of Place - Sports & Culture												
CS0151	Building Safer Communities	0	47	47	0	0	0	0	47	0	0	47
CS0328	Cliffe Castle Various	0	15	15	0	0	0	0	15	0	0	15
CS0430	Cartwright Hall Café	50	55	105	1	0	0	0	0	0	105	105
CS0340	St George's Hall	0	-296	-296	131	0	0	0	0	0	-296	-296
CS0121	Roberts Park	0	0	0	0	0	0	0	0	0	0	0
CS0129	Scholemoor Project	0	0	0	0	0	83	0	83	0	0	83
CS0162	Capital Projects - Recreation	0	0	0	0	0	0	0	0	0	0	0
CS0187	Comm Sports Field & Facili	0	0	0	0	0	0	0	0	0	0	0
CS0229	Cliffe Castle Restoration	19	90	109	2	0	0	0	109	0	0	109
CS0347	Park Ave Cricket Ground	0	7	7	3	0	0	0	7	0	0	7
CS0004	S106 Recreation	0	0	0	22	0	0	0	0	0	0	0
CS0367	King George V Playing Fields	1,017	-1,017	0	0	1,020	0	0	0	0	1,020	1,020
CS0392	Russell Hall Comm Grn	0	13	13	20	0	0	0	13	0	0	13
CS0394	Harold Walk	0	1	1	0	0	0	0	1	0	0	1
CS0425	Littlemoor Park Footpath £11k	0	1	1	2	0	0	0	1	0	0	1
CS0403	Bereavement Strategy - Consultants Fees	0	91	91	27	0	0	0	91	0	0	91
CS0424	Mir Park & Spring mill Street	0	0	0	0	0	0	0	0	0	0	0
CS0429	Menston Recreation Ground £15k	0	0	0	0	0	0	0	0	0	0	0
CS0242	War Memorial	0	0	0	0	0	0	0	0	0	0	0
CS0277	Wyke Manor Sports Dev - demolitn	102	75	177	38	0	0	0	177	0	0	177
CS0439	Pocket Parks 2019	0	9	9	11	0	0	0	9	0	0	9
CS0445	LA Park Improvement	0	93	93	0	0	0	0	93	0	0	93
CS0245	Doe Park	37	0	37	0	0	0	0	37	0	0	37
CS0356	Sedbergh SFIP	8,859	-1,429	7,430	2,080	49	408	0	0	0	7,887	7,887
CS0354	Squire Lane Sports Facility	300	-300	0	0	2,300	5,400	1,700	0	0	9,400	9,400
CS0107	Markets	0	26	26	0	0	0	0	0	0	26	26

**Capital Investment Plan**

Capital Investment Plan					Funding							
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Total - Dept of Place - Sports & Culture		10,384	-2,518	7,866	2,336	3,369	5,891	1,700	683	0	18,142	18,826
Corp Resources - Estates & Property Services												
CS0094	Property Programme (bworks)	500	-300	200	0	300	0	0	0	0	500	500
CS0318	Property Programme 15-16	10	-10	0	0	0	0	0	0	0	0	0
CS0333	Argos Chambers / Britannia Hse	600	-382	218	0	500	0	0	0	0	718	718
CS0391	Property Programme 18-19	511	511	1,022	113	0	0	0	0	0	1,022	1,022
CS0443	Property Programme 19-20	2,000	-300	1,700	0	424	0	0	0	0	2,124	2,124
CS0230	Beechgrove Allotments	274	0	274	0	0	0	0	148	0	126	274
CS0269	Burley In Wharfedale Culvert repair	0	0	0	0	0	0	0	0	0	0	0
CS0050	Carbon Management	820	341	1,161	16	0	0	0	0	0	1,161	1,161
CS0305	Healthy Heating Scheme	0	0	0	18	0	0	0	0	0	0	0
CS0420	Electric vehicle charging infrastructure WYCA grant £200k	400	-200	200	1	0	0	0	200	0	0	200
CS0385	ULEV Taxi scheme LTP3	0	50	50	0	0	0	0	50	0	0	50
CS2000	DDA	50	0	50	0	50	62	59	0	0	221	221
CS0381	Godwin St	290	317	607	441	0	0	0	417	190	0	607
CS0409	Coroner’s Court and Accommodation	2,330	-1,680	650	0	1,700	0	0	0	0	2,350	2,350
CS0383	Jacobs Well demolition	0	255	255	73	0	0	0	0	0	255	255
CS0427	Coroner's Equipment	0	600	600	265	0	0	0	0	0	600	600
Total Corp Resources – Estates & Property Services		7,785	-798	6,987	926	2,974	62	59	815	190	9,077	10,082
Reserve Schemes & Contingencies												
CS0395	General Contingency	2,000	-173	1,827	0	2,000	2,000	2,000	0	0	7,827	7,827
	Shearbridge Depot Security	0	100	100	0	0	0	0	0	0	100	100
	Fleet Management IT systems upgrade	0	39	39	0	0	0	0	0	0	39	39
	Keighley Transfer Loading Station electrical systems	0	34	34	0	0	0	0	0	0	34	34
CS0397	Essential Maintenance Provision	0	0	0	0	2,000	2,000	2,000	0	0	6,000	6,000



Capital Investment Plan

				Funding								
Scheme No	Scheme Description	Budget 2019-20	Changes	Revised Budget 2019-20	Spend 31 May 2019	Budget 2020-21	Budget 2021-22	Budget 2022-23	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0399	Strategic Acquisition	20,000	-10,000	10,000	0	10,000	10,000	10,000	0	40,000	0	40,000
CS0277b	Wyke Manor Ph2 Sports Dev	493	0	493	0	0	0	0	0	0	493	493
CS0403	Bereavement Strategy	4,000	-2,700	1,300	0	7,000	5,814	2,886	0	0	17,000	17,000
CS0306c	Strategic Acq - Highways	0	550	550	0	0	0	0	0	0	550	550
CS0400	Keighley One Public Sector Est	500	0	500	0	4,000	4,000	9,500	0	18,000	0	18,000
CS0402	Canal Road Land Assembly	450	0	450	0	0	0	0	0	0	450	450
CS0401	Depots	0	0	0	0	3,000	0	0	0	0	3,000	3,000
CS0404	Sports Pitches	5,000	-5,000	0	0	1,733	4,248	4,250	2,400	0	7,831	10,231
CS0277c	Wyke Manor Sports	1,403	1,421	2,824	0	1,142	803	0	2,600	0	2,169	4,769
CS0404b	Playgrounds	0	0	0	0	2,000	3,000	0	0	0	5,000	5,000
CS0405	City Hall / RFL	1,000	0	1,000	0	3,000	3,000	3,000	0	0	10,000	10,000
CS0407	Affordable Housing	3,500	345	3,845	0	3,803	5,500	16,076	8,768	20,456	0	29,224
CS0408	Top of town	0	0	0	0	0	0	3,000	0	0	3,000	3,000
CS0410	Godwin St (fmr Odeon)	8,000	-6,000	2,000	0	7,500	2,000	0	0	11,500	0	11,500
CS0411	Parry Lane	0	0	0	0	0	0	0	0	0	0	0
CS0412	Borg Warner	0	0	0	0	0	0	0	0	0	0	0
CS0413	LD Home - Branshaw	0	0	0	0	1,200	0	0	0	0	1,200	1,200
CS0434	Street Lighting	0	0	0	0	0	0	0	0	0	0	0
CS0435	Sugden End Landfill Site	0	0	0	0	0	0	0	0	0	0	0
CS0436	Childrens Home (A)	500	0	500	0	0	0	0	0	0	500	500
CS0437	Childrens Home (B)	500	0	500	0	0	0	0	0	0	500	500
<b>Total - Reserve Schemes &amp; Contingencies</b>		47,346	-21,384	25,962	0	48,378	42,365	52,712	13,768	89,956	65,693	169,417
<b>TOTAL - All Services</b>		146,520	-25,234	121,286	9,158	144,691	117,579	171,048	263,167	140,560	150,877	554,604